



Making Cooperation Work

COMCEC STRATEGY

For Building an Interdependent Islamic World

Risk Management in Transport PPP Projects

Member Country Feedbacks



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OUTLINE

- 1. Formulation of Policy Recommendations**
- 2. Policy Questions and Member Country Feedbacks**
- 3. Room Document**

1- FORMULATION OF POLICY RECOMMENDATIONS

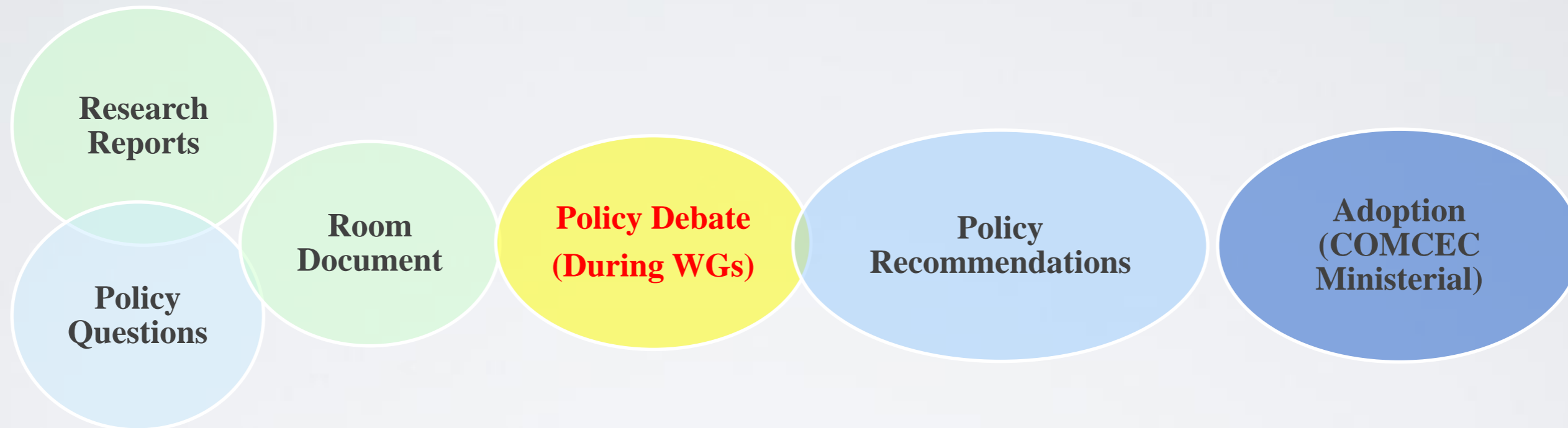
«..... approximate policies in the cooperation areas to address and find solutions to the economic and social challenges of the Islamic Ummah»

(COMCEC Mission)

Policy Recommendations

- Research reports, policy questions, discussions during the WGs
- Adopted by the COMCEC Ministerial Sessions
- Serve to policy approximation

1- FORMULATION OF POLICY RECOMMENDATIONS



2- Policy Questions and Member Country Feedbacks

Q1: Does your country have a nationwide strategy/plan to encourage utilization of PPP models in transport sector?

	YES	NO
Azerbaijan	✓	
Indonesia		X
Iran	✓	
Iraq	✓	
Nigeria	✓	
Suriname		X
Turkey	✓	

2- Policy Questions and Member Country Feedbacks

Q2: Does your country have a **dedicated public authority** in charge of the PPP issues in transport sector?

	YES	NO
Azerbaijan	✓	
Indonesia	✓	
Iran	✓	
Iraq		X
Nigeria	✓	
Suriname		X
Turkey	✓	

2- Policy Questions and Member Country Feedbacks

Q3- A well defined procedure or risk management matrix for identifying the risks in transport PPP projects

	YES	NO
Azerbaijan	✓	
Indonesia	✓	
Iran	✓	
Iraq		X
Nigeria	✓	
Suriname		X
Turkey		X

2. Policy Questions and Member Country Feedbacks

Q4: The stages where the risks are assessed:

Stages	Number of countries
Feasibility study stage	7
Pre-tendering decision process	3
Procurement and contracting stage	2
Operation stage	3

2- Policy Questions and Member Country Feedbacks

Q5 - Indicators for the assessment of risks during the design and construction phases of the transport PPP projects:

	YES	NO
Azerbaijan		X
Indonesia	✓	
Iran	✓	
Iraq		X
Nigeria	✓	
Suriname		X
Turkey		X

2. Policy Questions and Member Country Feedbacks

Q6 – The risks faced during the operation phase of transport PPP projects

Type of risk	Number of countries
Liquidity risk	4
Exchange and interest rate risk	4
Contractor failure risk	3
Renegotiation risk	2
Disruptive technology risk	-
Demand risks	3

2. Policy Questions and Member Country Feedbacks

Q7 - A specific system/unit/mechanism to monitor and evaluate the measures taken to mitigate the risks

	YES	NO
Azerbaijan	✓	
Indonesia	✓	
Iran	✓	
Iraq	✓	
Nigeria	✓	
Suriname		X
Turkey	✓	

2. Policy Questions and Member Country Feedbacks

Q8 - Major Challenges

Challenges	Number of countries	Countries
Low level of coordination among public authorities	5	Indonesia, Iraq, Nigeria, Suriname, Turkey
Limited awareness	5	Indonesia, Iraq, Nigeria, Suriname, Turkey
Inadequate qualified human resources	4	Indonesia, Iraq, Suriname, Turkey
Lack of legal framework	3	Azerbaijan, Suriname, Turkey
Liited necessary data and statistics	3	Iran, Suriname, Turkey
Unclear identified vision	2	Suriname, Turkey

3- ROOM DOCUMENT

Policy Recommendation 1

- Improving the legal framework through adopting a PPP tailored legislation.

Policy Recommendation 2

- Allocating clear responsibilities for the management of PPPs over the course of their life-cycle and identifying a unit/department within the government to that end.

3- ROOM DOCUMENT

Policy Recommendation 3

- Supporting the use of appropriate technical tools, analyses etc., and competences for minimizing risks during the implementation of the PPP projects.

Policy Recommendation 4

- Developing and adopting risk management guidelines and checklists for the betterment of the implementation of the PPP projects.

