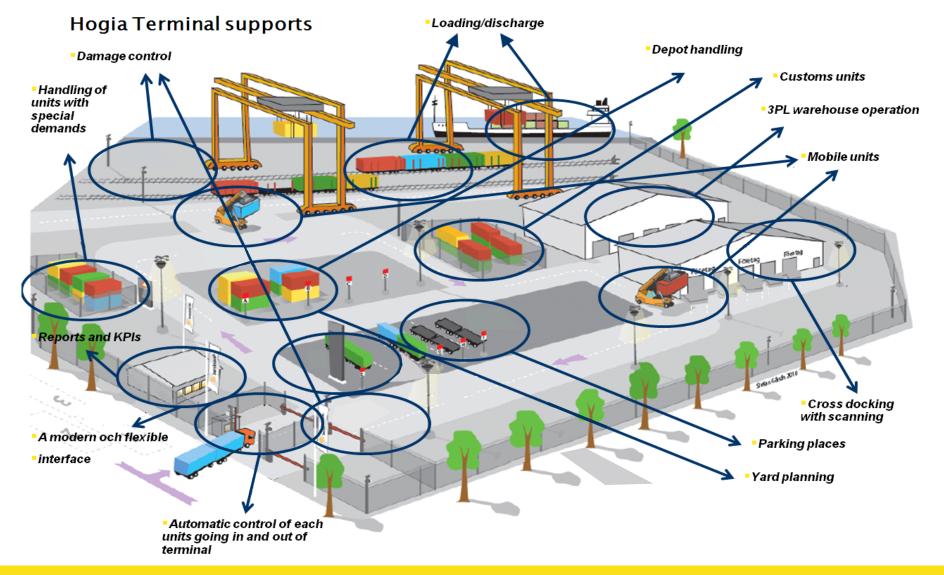


Modern and Efficient Terminal Operating Systems

Erik Lampinen
Business Development Manager
Hogia Logistics Solutions



What are terminal operations?





Characteristics of a less functioning port

- Weak ownership with unclear responsibilities
- Vague position on the market, no clear direction
- Lack of documented processes
- Own developed software poorly maintained and outdated
- Labour intensive organization based on historical structures
- Inside-out approach
- Relaxed attitude to security



Characteristics of a well functioning port

- Strong and transparent ownership
- Positioning themselves towards specific industries
- Defined and documented processes
- Few own developed IT system –established standard software
- Technology intensive number of staff based on optimization
- Infrastructure, properties and equipment in good order
- Outside-in approach
- High level of security



Port of Trelleborg, Sweden – true integration in reality





Case study: Port of Trelleborg's transformation from a less functional to a successful one

- Strict focus on HSSE policies and compliance to these. Set up and carefully monitoring of associated KPI;s like number of incidents, number of sick leave days among staff etc.
- Implementation of a tool-box of *hard figures* KPI's. E.g. turnover time for trucks within yard premises, units handled per staff/hour, claims handled per month, number of credit notes etc.
- Impose differentiated handling tariffs in order to steer haulage companies to specific time slots with lower labour cost.



Case study: Port of Trelleborg's transformation from a less functional to a successful one

- "Stick to your core business"- outsourcing of all functions where synergies are identified. E.g using cloud technology, lease out warehouses to commercial players and hire private security firms, provide facilities for external container maintenance companies etc.
- Through implementation of automatic Gate Operating System, GOS including surveillance cameras increase security and control. Trelleborgs choice: Belgian supplier CAMCO. HLS:s partner: Finnish Visy.
- Last but not least, implementation of a state-of-the-art TOS, supporting lean processes and designed for EDI handling with all external stakholders, including authorities like Customs. **Trelleborg's choice: HTC from Hogia Logistics Solutions**



Results

Case study: Port of Trelleborg 12 months after implementation of HTC

- Freed up resources equivalent to
 2 full time administration staff and
 2 terminal staff
- Up to 30% less fuel consumption for trucks within the clients yard area
- 900 000 EUR (8 000 000 SEK) annual save in implementation of EDI handling
- 50% reduced claim handling time







Efficient port operations

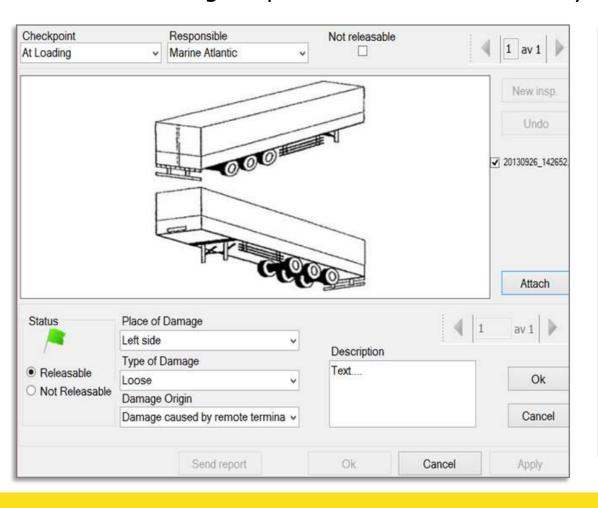
- Based on Best Practice don't reinvent the wheel!
- Partner with useful stakeholders: no one has all necessary competences
- Nurture relation with Customs Authority (important in ME)
- Lean thinking -identify all possible areas for automatization: less staff reliant and higher efficency
- Summary: Overall process minded top-down!

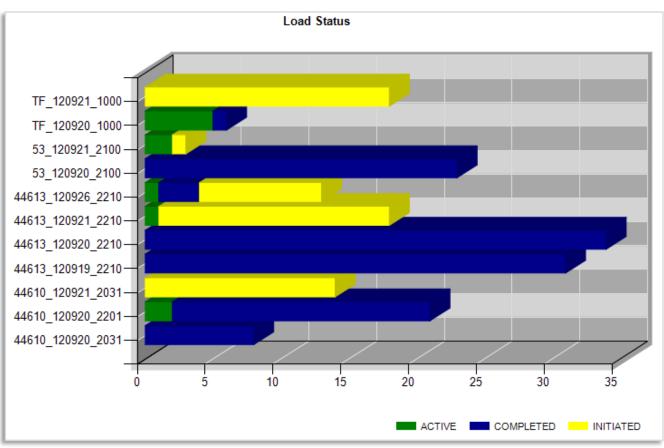




Damage inspection client & Terminal BI

- Unit damage inspection at multiple control points and reduces unit's time at quay
- Setting of responsibility and control status (before/after loading) for detected damages
- Damage reports can be automatically forwarded to the claims adjuster







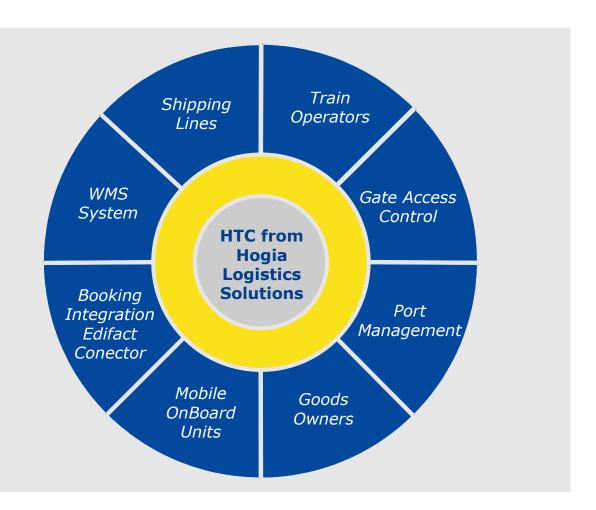
Load/discharge client





Seamless integration with all stakeholders

- Supports the entire logistics chain from supplier to end customer
- All information is automatically transferred between different parties
- Helps to apply a best of breed strategy instead of built in property solutions





We still have the door to our first office hanging around...

- Hogia started in 1980
- Bert-Inge Hogsved is the founder and CEO
- Family-owned by the Hogsved family
- We work in 11 countries on 3 continents
- Established in Sweden, Norway, Finland and UK with more than 550 staff
- Purveyor to the Swedish court
- AAA rated by Dun & Bradstreet
- Microsoft Gold Certified Partner













We grow together with our partners, their needs and the logistics industry

