

PANEL ON
“THE ROLE OF INSTITUTIONAL AND
HUMAN CAPACITY IN REBUILDING PROCESS:
THE CASE OF SYRIAN ARAB REPUBLIC”



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HUMAN CAPACITY IN REBUILDING PROCESS:
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2 November 2025
(11.00-12.30)

Moderator

Prof. Mesut ÖZCAN

Panelist

Prof. Habib AHMED

Panelist

H.E. Dr. Mehmet GÜLLÜOĞLU

Panelist

Dr. Younes ABOUYOUB

Panelist

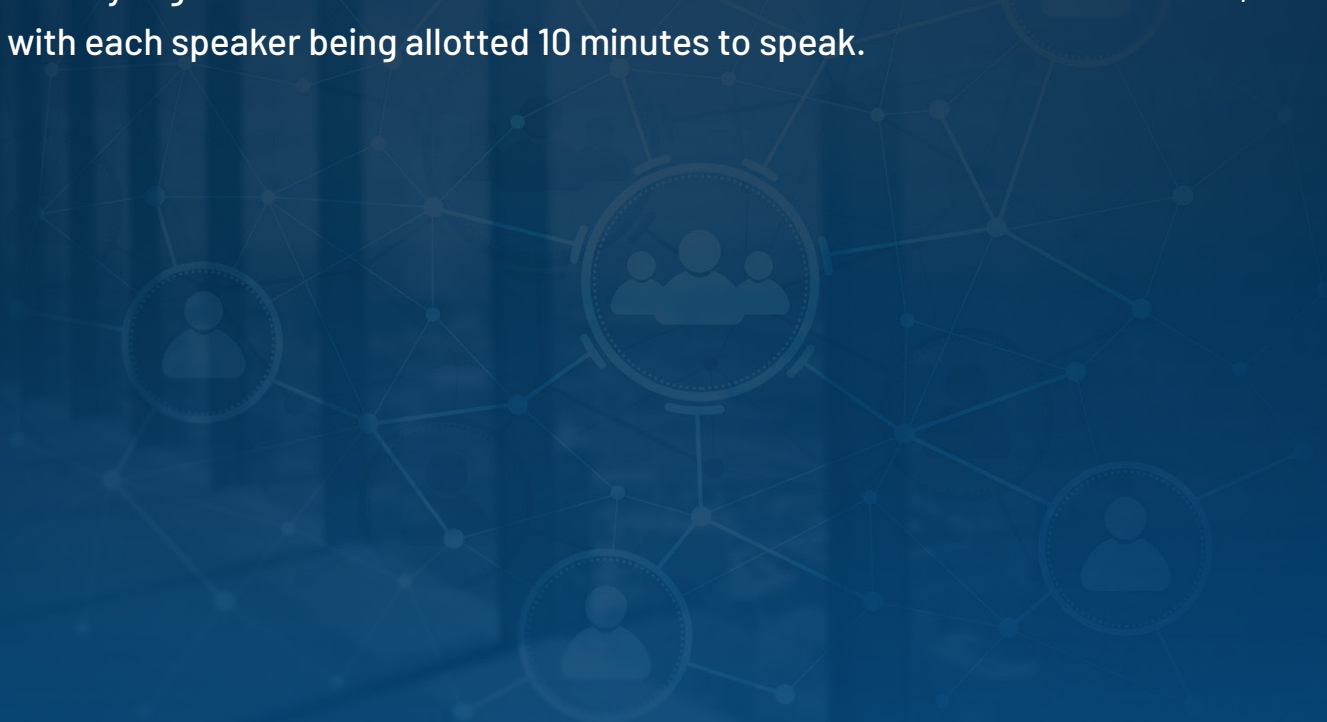
El-Mansour VETEN

A dynamic and mutually reinforcing relationship exists between institutional development and human capacity. Institutionalization fosters enabling environment conducive to the growth of human capital, while human capacity determines the depth, quality, and resilience of institutions. Addressing both elements together while formulating policies is essential and ensures that rebuilding and development processes become sustainable and lasting.

Since 2011, Syrian Arab Republic has witnessed widespread institutional degradation, economic disruption, infrastructure collapse, and a severe erosion of human capital due to conflict, displacement, and systemic challenges in education and employment. Therefore, it is clear that achieving sustainable development in Syria will require a comprehensive strategy that prioritizes both institutional reform and the rebuilding of human capital.

In light of the importance of the issue, the panel titled 'The Role of Institutional and Human Capacity in Rebuilding Process: The Case of Syrian Arab Republic' will be held on November 2nd, 2025, during the 41st Session of the Ministerial Meeting. In this sense, the panel aims to serve a collaborative platform for examining the impact of institutional and human capacity on the rebuilding and development processes of the Syrian Arab Republic from a multidimensional perspective.

The panel will consist of a moderator and four speakers. The speakers will address the delegates of the OIC Member States, including ministers from the Islamic World as well as representatives of International organizations, civil society organizations and the academia. It will last a total of one and half hour, with each speaker being allotted 10 minutes to speak.





Prof. MESUT ÖZCAN

- Holds bachelor's and master's degrees in Political Science and International Relations from Marmara University, Ph.D. from Boğaziçi University.
- Worked as a research assistant at Beykent University and as a lecturer at İstanbul Commerce University.
- Currently, the President of the Diplomacy Academy of the Ministry of Foreign Affairs of Türkiye.
- Professor of International Relations and Director of the Center for International Development at the Social Sciences University of Ankara.



Prof. HABIB AHMED

- Sharjah Chair in Islamic Law & Finance at Durham University Business School.
- Honorary Professor at the University of Jordan and Member of the Board of Trustees at NZF Worldwide (UK).
- Consultant for international organisations including the UNDP, World Bank, Islamic Development Bank Institute, and COMCEC.
- Author/editor of over 120 scholarly publications.
- Recipient of the "IsDB Prize for Impactful Achievement in Islamic Economics (First Prize)" in 2022.



H.E. Dr. MEHMET GÜLLÜOĞLU

- Ph.D. in Public Health from the Faculty of Medicine at İstanbul University.
- Vice President of Turkish Green Crescent Society and Secretary General of International Federation of Green Crescent.
- Currently, the Coordinator for Humanitarian Assistance to Palestine at the Ministry of Foreign Affairs of the Republic of Türkiye.
- Professional experience in humanitarian aid, health assistance, and project management over multiple countries in collaboration with various NGOs.
- Director General of the Turkish Red Crescent in 2013, President of the Turkish Disaster and Emergency Management Authority (AFAD) in 2017, and Ambassador of the Republic of Türkiye to Tanzania from 2021 to 2024.



Dr. YOUNES ABOUYOUB

- Holds a Ph.D. in Political Sociology (Paris Sorbonne/Columbia University) and an MA in Geopolitics and Law.
- Currently, Head of Governance and State-Building at the United Nations.
- Extensive experience in conflict resolution, peacebuilding, governance, and sustainable development.
- Published numerous academic works and frequently appears in international media as an expert commentator.



EL-MANSOUR VETEN

- Graduated in Public Administration, Economics, and Finance from the National School of Public Administration, Morocco.
- Executive Director of the initiative to establish the Center for Humanitarian and Development Excellence.
- Served at the Islamic Development Bank Group (1983–2017) in various senior roles and international representations.
- Worked as a free consultant (2018–2021) for governments and intergovernmental institutions on advising and capacity development.